



# University of Kansas Edwards Campus

## JCERT University Report

September 2016



## JCERT Program Status

Degree	Date Launched	Pre-program headcounts for Spring 2016	Pre-program headcounts for Fall 2016	Enrollment Fall 2015	Enrollment Spring 2016	**Currently Enrolled Students Fall 2016
*Bachelor of Business Administration	Fall 2010	30	55	78 (820 Credit Hours)	84 (732 Credit Hours)	128 (801 Credit Hours)
*Bachelor of Science Information Technology	Spring 2012	20	30	26 (324 Credit Hours)	23 (348 Credit Hours)	58 (465 Credit Hours)
Master of Science Project Management	Fall 2013			41 (302 Credit Hours)	37 (286 Credit Hours)	35 (241 Credit Hours)
Master of Engineering Project Management	Fall 2013			112 (572 Credit Hours)	101 (543 Credit Hours)	83 (434 Credit Hours)
Professional Science Masters Environmental Assessment	Spring 2014			21 (143 Credit Hours)	21 (123 Credit Hours)	22 (121 Credit Hours)
*Bachelor of Science Exercise Science	Spring 2014	6	23	6 (165 Credit Hours)	8 (348 Credit Hours)	36 (419 Credit Hours)
Master of Science Educational Technology	Spring 2014			15 (138 Credit Hours)	15 (96 Credit Hours)	15 (93 Credit Hours)
Masters in Accounting	Fall 2014			19 (121 Credit Hours)	16 (120 Credit Hours)	27 (133 Credit Hours)
*Bachelor of Applied Science Biotechnology	Spring 2016	-			3 (3 Credit Hours)	5 (30 Credit Hours)
Graduate Certificate in Professional Workplace Communication	Fall 2015	-		3 (42 Credit Hours)	3 (45 Credit Hours)	6 (69 Credit Hours)
Undergraduate Certificate in Accounting	Fall 2015	-		0 (36 Credit Hours)	0 (42 Credit Hours)	10 (138 Credit Hours)
Master of Science in Applied Statistics and Analytics	Fall 2015	-		6 (84 Credit Hours)	11 (93 Credit Hours)	29 (168 Credit Hours)
Master of Civil Engineering	Fall 2016					3 (60 Credit Hours)

\*Undergraduate programs identify students from community colleges planning to enroll at KU. These students are classed as pre-program.

\*\* Head count only includes students pursuing an Edwards Campus degree. Student credit hours reflect all credit hours generated including non-degree seeking students and those from the Lawrence and Medical Center campuses.

Note: The total head counts of undergraduate students in JCERT programs may vary by semester primarily because they tend to enroll back and forth between JCCC and KU Edwards.

## **New Program Spotlight**

### **Master of Civil Engineering (MCE)**

New since April 2016 Report:

- William Kirkham, new professor of practice hired in summer 2016.
- Currently, the program has 60 credit hours for the fall 2016 semester.

The Kansas City area is home to many of the top 20 U.S. engineering and architecture firms, which have roughly 10,000 area employees. This fall, the KU Edwards Campus brings a Master of Civil Engineering to the local workforce. The program gives students the opportunity to advance their education in a high-demand field, right here in Kansas City.

The new 30-credit-hour master's degree in civil engineering program focuses on structural engineering and prepares students for roles that require technical expertise and leadership skills. According to Forbes.com, civil engineering is among the top 10 best master's degrees for jobs. It is also one of the top 10 degrees in highest demand according to The National Center for Education Statistics Postsecondary Education Data Systems. Applicants to the MCE program must have an undergraduate degree in civil engineering or a related discipline. The program does not require a thesis or final examination upon completion.

## **Degree Program Updates**

*Enrollment information for each program is outlined in the previous chart.*

### **Bachelor of Business Administration (BBA)**

New since April 2016 report:

- A new BBA course, *Property & Casualty*, will emerge in spring 2017 as part of the collaborative Insurance Certificate involving multiple KBOR institutions. This program is a program sponsored by the Kansas Department of Insurance.
- Edwards Campus BBA student interest in the year-old accounting certificate continues to grow. Enrollment in the first course (BBA 610: *intermediate financial accounting 1*) has grown from seven students in fall 2015 to 27 in fall 2016, necessitating a move to a larger classroom to accommodate demand.
- The Degree Partnership Program with Johnson County Community College has begun to encourage KU-bound JCCC (pre-BBA) students to seek earlier enrollment at KU while remaining co-enrolled at JCCC. This earlier access to KU is expected to strengthen degree persistence/retention at both JCCC and KU by virtue of removing hurdles traditionally associated with the transfer process and streamlining the student experience across two institutions as one intentionally-integrated experience. The partnership enhances access to the resources of both institutions – including provisions to maximize financial aid even while dually enrolled “part-time” at both institutions.

A KU business administration degree prepares students for a broad variety of positions in large organizations and small businesses, public and private sectors for both non-profit and profit-seeking companies. It provides exposure to a broad range of topics such as business law, economics, finance, management, marketing, operations management, and international business.

### **Bachelor of Science in Information Technology (BSIT)**

New since April 2016 report:

- Enrollment continues to grow at a healthy pace due to recruiting efforts at the KU Edwards Campus and partner community colleges.
- In addition to recruiting efforts, industry outreach and collaboration have been key goals in the past year.
- BSIT students collaborate with both profit and non-profit organizations to complete their two-semester capstone projects.
- The BSIT program is also recruiting additional faculty to meet enrollment demands and to broaden elective courses in areas such as cloud computing and network security.

The Bachelor of Science in Information Technology (BSIT) degree combines technical expertise with problem-solving and communication skills to plan, configure, implement, integrate and maintain computing and information technology solutions for an organization's computing infrastructure. The program is designed for recent community college graduates and working professionals who are seeking to upgrade their technical knowledge. The BSIT degree blends theoretical computing knowledge with applied technical skills to deliver solutions for a wide variety of IT needs.

### **Bachelor of Science in Exercise Science**

New since April 2016 report:

- Enrollment in the program continues to grow, necessitating an increased capacity in two required classes, HSES 330 Principles of Nutrition and HSES 305 Methods of Strength and Conditioning for the fall 2016 semester.
- Continuing to develop relationships with community college partners and have planned classroom visits, tabling, and outreach packets for JCCC, KCKCC, and MCC.
- Currently working with partners at KU Medical Center on the development of an undergraduate exercise science and nutrition degree.

The Bachelor of Science in Exercise Science prepares students to succeed in agencies that dispense health- and fitness-related programs, such as commercial or private health and fitness centers, hospital exercise and cardiac rehabilitation programs, and corporate fitness centers. It also serves as a foundation for graduate-level work in health sciences, such as nursing, chiropractic, medicine (physician assistant, medical doctor, etc.), physical/occupational therapy or dietetics. The requirements of the program meet the prerequisites of the KU Medical Center physical therapy program.

### **Bachelor of Applied Science in Biotechnology**

New since April 2016 report:

- New faculty member Dr. Jack Treml hired July 2016.
- Efforts are ongoing to optimize the program curriculum to address the demands of the Kansas City area biotechnology industries.
- Networking with industry leaders has cultivated internship opportunities for students.
- Efforts have been launched to establish collaborations with school districts in Johnson County and Lee's Summit to expand the research opportunities available to local area high school students.

Biotechnology is grounded in biological sciences, chemistry and advanced technology. Biotech scientists employ biological systems to solve scientific challenges and positively impact our society. The medical, food, environmental and agricultural sciences, as well as the animal health and pharmaceutical industry, are all considered part of the biotechnology field. A KU Bachelor of Applied Science in Biotechnology degree prepares students for a life-science career that requires management and communication skills as well as specific laboratory knowledge.

### **Professional Science Masters (PSM) in Applied Science (Concentration in Environmental Assessment)**

New since April 2016 report:

- PSM-Environmental Assessment Program is now the 10th largest (by majors) master's degree program of the 60+ master's degree programs in the College of Liberal Arts and Sciences at KU.
- Graduated three students in May 2016.
- Final capstone projects were presented in May to faculty and the external advisory board consisting of local employers and supporters of the program (over 50 attendees).
- The first 4+1 student officially enrolled in the program and an additional four undergraduate students are in the pipeline for the accelerated track.
- The Environmental Assessment Graduate Certificate is now available to be completed online.

KU's professional science master's program with an environmental assessment concentration, offered through KU's College of Liberal Arts and Sciences, is designed for individuals interested in a range of environmental and human health issues. The program is highly interdisciplinary, drawing upon natural or physical science training, project management experience and communications skills. The course content and the overall curriculum is based upon best practices as defined by the National Professional Science Master's Association.

### **Master of Science in Education (MSE) - Educational Technology**

New since April 2016 report:

- The certificate program in Learning and Performance Technology at the University of Kansas Edwards Campus received administrative approval this spring and will be launch this fall.

The MSE in educational technology program is an interdisciplinary graduate program designed for individuals who are seeking work in PK-12 education, higher education, government, organization, and/or corporate training. Within these organizations, the program supports careers in integration of educational technology, design of educational technology, and administration of educational technology.

### **Master of Accounting (MAcc)**

New since April 2016 report:

- Search is currently underway to replace the program advisor. We expect to fill the position by fall 2016.
- Program continues to see growth counted by enrolled students and total credit hours from spring 2016 to fall 2016.

The MAcc curriculum is designed to fully prepare students to enter the accounting profession and to meet the educational requirements for CPA certification in most states. Alumni of the MAcc program have been successful in large international public accounting firms, regional and local public accounting

firms, industry, government, and academia. The program is designed to produce high-quality accounting graduates who will continue this tradition of success and leadership.

### **Undergraduate Certificate in Accounting**

New since April 2016 report:

- Program continues to grow in both enrollment and credit hours
- The program is seeing a growing number of BBA students seeking the certificate as a specific concentration emphasis of their undergraduate curriculum

The undergraduate certificate in accounting serves three student populations. It provides necessary prerequisites to those applying to the MAcc. It also serves as a stand-alone option for anyone, particularly small business owners and staff, who wish to improve their accounting skills. This certificate is also of interest to our current BBA students and prospective MAcc students who require accounting pre-requisite classes.

### **Graduate Certificate in Workforce Communications**

New since April 2016 report:

- Twice-monthly online Link and Learn sessions, featuring COMS faculty discussing important workplace communication topics such as communicating for inclusion and delivering effective feedback, have reached more than 30 different employers (corporate, non-profit, small business and government) and more than 250 professionals in the KC area.
- Delivered presentations on workplace communication topics to local professional associations including the Healthcare Communicators of Kansas City and the Project Management Institute's Professional Development Days (500+ attendees).
- Recently implemented new in-person recruiting events and online information sessions using Zoom web conferencing software to provide multiple points of contact throughout the recruitment process.
- Developing a monthly e-newsletter to keep current students, alumni, and potential students connected to new courses, faculty insights and other COMS resources and events.
- In the process of developing a resource that will help further integrate workplace communication competencies into other courses and programs across campus as part of the KU Edwards Hallmarks.

The graduate certificate in professional workplace communication focuses on meeting workforce needs for business communications aimed at business professionals looking to improve soft skills without having to complete a full degree program. The KU Edwards Campus has the only communication-related certificate among regional institutions.

### **Master of Engineering in Project Management and Master of Science in Project Management (PMGT)**

New since April 2016 report:

- At the end of spring 2016, seven students had completed the entire course cycle and graduated from the PMGT program.
- Program continues to see steady growth in new applicants both domestic and international.
- For fall 2016, an eight-week course on project management is again being offered as a component course of the Professional Science Masters certificate and degree program.

- The PMGT program continues to elevate its merits through alignment with local and national organizations such as the Project Management Institute (PMI), through sponsorship of local chapter meetings and conferences, and is seeking registered education provider (REP) status for project management coursework held at KU Edwards.

The master's degree in project management is offered through the KU School of Engineering's Project Management Department. It prepares current and future project managers with the skills and knowledge to successfully bridge the fields of engineering, technology, people and business. The program has a Master of Science and a Master of Engineering track.

### **Master of Science (MS) in Applied Statistics and Analytics**

New since April 2016 report:

- The program has five course offerings for fall 2016.
- Both the number of students and credit hours continues to grow.
- By the end of the spring 2017 semester, two students should be on track to graduate.
- Information sessions are averaging around 20 prospective students each session.

The online Master of Science in Applied Statistics and Analytics is designed to provide graduates with hands-on statistical computing skills, emphasizing proper application and problem solving. The program has two areas of emphasis in data analytics and statistics. The degree of Master of Science in Applied Statistics prepares graduates for careers in the rapidly growing fields of statistics, biostatistics and data analytics.

## BEST Faculty, Classroom, and Conference Center Activity

Months	KU Edwards Events	External Group Events	Academic Program Classes and Events	# of Attendees
August 2015	23	28	88	6209
September 2015	19	46	91	7253
October 2015	29	65	99	7927
November 2015	22	42	91	5739
December 2015	16	24	80	4130
January 2016	11	25	98	3771
February 2016	14	39	103	4738
March 2016	22	47	110	4846
April 2016	17	31	91	4977
May 2016	10	46	87	4149
June 2016	8	68	39	3451
July 2016	6	40	33	2882
August 2016	14	59	96	6315
<b>Total</b>	<b>211</b>	<b>560</b>	<b>1106</b>	<b>66,387</b>



### JCERT Scholarship award summary

**Johnson County Education & Research Triangle Scholarship** This grant is specifically for students who are enrolled in and admitted to an undergraduate or graduate program at the Edwards Campus that is funded by the Johnson County Education and Research Triangle tax. Requirements include residence in Johnson County, enrollment in a Triangle-funded program at the Edwards Campus, a minimum cumulative grade point average of 3.0 and enrollment in a minimum of six hours at the Edwards Campus. Preference will be given to students with financial need. Completion of the FAFSA is required.

Academic Year Awarded	# of Students Awarded	Average Amount Awarded-Fall Semester	Average Amount Awarded-Spring Semester
2016—2017	10	\$1,000	\$1,000
2015-2016	20	\$1,500	\$1,500
2014-2015	20	\$1,500	\$1,500
2013-2014	24	\$1,500	\$1,500
2012-2013	27	\$1,500	\$1,500
2011-2012	22	\$3,000	\$3,000
2010-2011	7	\$2,000	\$2,000
<b>Total students awarded</b>	<b>130</b>		
<b>Total amount awarded</b>	<b>\$375,000</b>		

**Applied Statistics Scholarship** This scholarship is for students who currently live in Johnson County, Kan., and who are admitted to and enrolled in the online M.S. in Applied Statistics & Analytics degree. Students are eligible for a \$1,250 scholarship per semester if enrolled in six hours of coursework or a \$625 scholarship per semester if enrolled in three hours of coursework. It is a renewable scholarship and students must maintain a minimum cumulative KU grade point average of 3.0 within the program to receive it for subsequent terms. Completion of the FAFSA is required each year. Limited awards are available.

Academic Year Awarded	# of Students Awarded	Average Amount Awarded-Fall Semester	Average Amount Awarded-Spring Semester
Fall 2016	15	\$1,000	N/A
2015-2016	7	\$1,160	\$1,160
<b>Total number of students awarded</b>	<b>22</b>		
<b>Total amount awarded</b>	<b>\$31,240</b>		

**Johnson County Education Research Triangle  
KU Edwards Campus  
Statement of Net Assets**

	Preliminary July 31, 2016	Preliminary June 30, 2016	June 30, 2015	June 30, 2014
<b>ASSETS</b>				
Cash and Cash Equivalents (Unencumbered)				
UMB Trustee Accounts (Bond Reserve / P&I)	\$ 2,905,403.60	\$ 2,908,242.50	\$ 3,401,704.30	\$ 3,387,653.35
KU Edwards Campus JCERT Operations	3,259,207.00	3,199,162.00	4,204,880.00	4,909,661.62
KU Edwards Campus JCERT Capital Reserve	400,000.00	400,000.00	200,000.00	
KU Edwards Campus JCERT Operating Reserve	400,000.00	400,000.00	200,000.00	-
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Total Cash and Cash Equivalents (Unencumbered)	6,964,610.60	6,907,404.50	8,006,584.30	8,297,314.97
UMB Trustee Accounts Market Value Change	-	-	1,487.15	3,295.15
Capital Assets				
Land for BEST Building	319,262.10	319,262.10	319,262.10	317,274.34
BEST Building & Improvements	20,558,057.60	20,558,057.60	20,558,057.60	20,543,080.75
Accumulated Depreciation	(2,438,332.13)	(2,305,582.13)	(1,791,550.58)	(1,273,906.29)
Total Buildings & Improvements	18,119,725.47	18,252,475.47	18,766,507.02	19,269,174.46
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Furniture & Equipment	946,886.47	946,886.47	946,886.47	946,886.47
Accumulated Depreciation	(543,877.89)	(530,269.64)	(441,908.85)	(293,548.06)
Total Furniture & Equipment	403,008.58	416,616.83	504,977.62	653,338.41
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Total Capital Assets	18,841,996.15	18,988,354.40	19,590,746.74	20,239,787.21
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<b>TOTAL ASSETS</b>	<b>\$ 25,806,606.75</b>	<b>\$ 25,895,758.90</b>	<b>\$ 27,598,818.19</b>	<b>\$ 28,540,397.33</b>
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<b>LIABILITIES &amp; NET ASSETS</b>				
Liabilities				
Bonds Payable				
Edwards 2010M-1	\$ -	\$ -	\$ 1,275,000.00	\$ 2,525,000.00
Edwards 2010M-2 Build American Bond	14,865,000.00	14,865,000.00	14,865,000.00	14,865,000.00
Total Bonds Payable	14,865,000.00	14,865,000.00	16,140,000.00	17,390,000.00
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Total Liabilities	14,865,000.00	14,865,000.00	16,140,000.00	17,390,000.00
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Net Assets	10,941,606.75	11,030,758.90	11,458,818.19	11,150,397.33
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<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$ 25,806,606.75</b>	<b>\$ 25,895,758.90</b>	<b>\$ 27,598,818.19</b>	<b>\$ 28,540,397.33</b>
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**Johnson County Education Research Triangle  
KU Edwards Campus Budget Report**

	Approved FY 16 Budget			Actual FY 16 as of 06/30/16		
	JCERT	Other Sources (Tuition)	Total	JCERT	Other Sources (Tuition)	Total
<b>Revenue</b>						-
JCERT Sales Tax	\$ 5,600,000		\$ 5,600,000	\$ 5,653,000		\$ 5,653,000
Interest Earnings	6,160		6,160	16,159		16,159
Tuition		800,000	800,000		1,339,250	1,339,250
Transfer from 2010M-1 Bond Reserve Fund 12-29-15				515,906	-	515,906
Build American Bonds Interest Subsidy	220,307	-	220,307	220,901	-	220,901
<b>Total Revenue</b>	<b>5,826,467</b>	<b>800,000</b>	<b>6,626,467</b>	<b>6,405,966</b>	<b>1,339,250</b>	<b>7,745,216</b>
<b>Expenditures</b>						
<b>Administrative/Student Services</b>						
Scholarships	87,500		87,500	71,875		71,875
Salaries and Fringes 15.49 FTE (staff)	1,446,616	112,500	1,559,116	762,292	132,526	894,818
Public Relations and Recruitment	45,000		45,000	38,390		38,390
Library	15,000		15,000	7,710		7,710
Administration and Travel	270,000	-	270,000	455,566	-	455,566
<b>Total Administrative/Student Services</b>	<b>1,864,116</b>	<b>112,500</b>	<b>1,976,616</b>	<b>1,335,833</b>	<b>132,526</b>	<b>1,468,359</b>
<b>Programmatic</b>						
BBA Spring 2011	1,035,000	397,000	1,432,000	1,021,824	397,000	1,418,824
BSIT Fall 2012	649,910	-	649,910	478,118	-	478,118
Project Management - MS & ME Fall 2013	430,051		430,051	346,492		346,492
PSMAS - Environmental Assessment Fall 2013	181,384		181,384	182,493		182,493
Educational Technology Spring 2014	248,390		248,390	123,672		123,672
Exercise Science Spring 2014	313,150		313,150	232,298		232,298
BAS in Biotech (includes Director) Spring 2014	314,450		314,450	395,793		395,793
Lab Cost	-	-	-			-
Communcations Studies Fall 2014	145,500		145,500	107,731		107,731
Masters in Accounting Fall 2014	379,795		379,795	70,188		70,188
Applied Statistics Fall 2015	411,887		411,887	302,744		302,744
Civil Engineering Spring 2016	-		-	10,005		10,005
Software Certificate Summer 2016	-		-	9,510		9,510
Security Certificate Summer 2016	-		-	10,899		10,899
Accounting Certificate Fall 2015	15,200		15,200	-		-
Future Degrees	250,000	-	250,000	-	-	-
<b>Total Programmatic</b>	<b>4,374,717</b>	<b>397,000</b>	<b>4,771,717</b>	<b>3,291,767</b>	<b>397,000</b>	<b>3,688,767</b>
<b>Facility Expense</b>						
Building Maintenance	50,000		50,000	80,864		80,864
Communications	40,000		40,000	-		-
Custodial Service	64,000		64,000	43,287		43,287
Withheld by Trustee for Debt Service & Trustee Expenses	1,984,018	-	1,984,018	1,989,611	-	1,989,611
Security	42,000		42,000	42,102		42,102
Technology	130,000		130,000	127,415		127,415
Utilities	115,584	-	115,584	100,805	-	100,805
<b>Total Facility Expense</b>	<b>2,425,602</b>	<b>-</b>	<b>2,425,602</b>	<b>2,384,084</b>	<b>-</b>	<b>2,384,084</b>
<b>Total Expenditures</b>	<b>8,664,435</b>	<b>509,500</b>	<b>9,173,935</b>	<b>7,011,684</b>	<b>529,526</b>	<b>7,541,210</b>
<b>Revenue less Expenditures</b>	<b>(2,837,968)</b>	<b>290,500</b>	<b>(2,547,468)</b>	<b>(605,718)</b>	<b>809,724</b>	<b>204,006</b>
Less Current Amount Set aside for Capital Reserve	200,000		200,000	200,000		200,000
Less Current Amount Set aside for Operations Reserve	200,000		200,000	200,000		200,000
Operating Account - Beginning Balance	4,183,403	-	4,183,403	4,204,880	865,471	5,070,351
<b>Operating Account - Ending Balance</b>	<b>\$ 945,435</b>	<b>\$ 290,500</b>	<b>\$ 1,235,935</b>	<b>\$ 3,199,162</b>	<b>\$ 1,675,195</b>	<b>\$ 4,874,357</b>

**Johnson County Education Research Triangle  
KU Edwards Campus Budget Report**

	Approved FY 17 Budget			Actual FY 17 as of 07/31/16		
	JCERT	Other Sources (Tuition)	Total	JCERT	Other Sources (Tuition)	Total
<b>Revenue</b>						-
JCERT Sales Tax	\$ 5,800,000		\$ 5,800,000	\$ 451,500		\$ 451,500
Interest Earnings	6,380		6,380	1,592		1,592
Tuition		1,200,000	1,200,000		-	-
Release of Prior Year Encumbrances				2,018	-	2,018
Build American Bonds Interest Subsidy	220,071	-	220,071	-	-	-
<b>Total Revenue</b>	<b>6,026,451</b>	<b>1,200,000</b>	<b>7,226,451</b>	<b>455,110</b>	<b>-</b>	<b>455,110</b>
<b>Expenditures</b>						
<b>Administrative/Student Services</b>						
Scholarships	87,500		87,500	-		-
Salaries and Fringes 15.49 FTE (staff)	992,551	335,973	1,328,524	78,188	22,427	100,615
Public Relations and Recruitment	47,550		47,550	1,507		1,507
Library	15,000		15,000	-		-
Administration and Travel	288,000	-	288,000	2,895	-	2,895
<b>Total Administrative/Student Services</b>	<b>1,430,601</b>	<b>335,973</b>	<b>1,766,574</b>	<b>82,590</b>	<b>22,427</b>	<b>105,017</b>
<b>Programmatic</b>						
BBA Spring 2011	207,697	513,793	721,490	139	-	139
BSIT Fall 2012	446,026	144,697	590,723	22,766	-	22,766
Project Management - MS & ME Fall 2013	304,642	164,790	469,432	23,345		23,345
PSMAS - Environmental Assessment Fall 2013	159,311	70,000	229,311	39,597		39,597
Educational Technology Spring 2014	122,950		122,950	15,451		15,451
Exercise Science Spring 2014	276,921		276,921	15,836		15,836
BAS in Biotech (includes Director) Spring 2014	376,675		376,675	15,153		15,153
Lab Cost	300,000	600,000	900,000			-
Commucations Studies Fall 2014	152,000		152,000	12,694		12,694
Masters in Accounting Fall 2014	316,786		316,786	5,284		5,284
Applied Statistics Fall 2015	495,771		495,771	71,377		71,377
Civil Engineering Spring 2016	243,600		243,600	3,009		3,009
Critical Thinking Certificate Fall 2016	14,000		14,000			
Software Engineering Certificate Summer 2016	21,000		21,000	7,456		7,456
Info Assurance & Security Certificate Summer 2016	69,000		69,000	7,816		7,816
Accounting Certificate Fall 2015	131,183		131,183	-		-
Science Management Certificate Fall 2016	110,000		110,000			
Future Degrees	150,000	-	150,000	-	-	-
<b>Total Programmatic</b>	<b>3,897,562</b>	<b>1,493,280</b>	<b>5,390,842</b>	<b>239,923</b>	<b>-</b>	<b>239,923</b>
<b>Facility Expense</b>						
Building Maintenance	72,000		72,000	5,189		5,189
Communications	40,000		40,000	-		-
Custodial Service	56,000		56,000	46,662		46,662
Withheld by Trustee for Debt Service & Trustee Expenses	1,963,775	-	1,963,775	-	-	-
Security	42,000		42,000	1,789		1,789
Technology	10,500		10,500	18,912		18,912
Utilities	115,584	-	115,584	-	-	-
<b>Total Facility Expense</b>	<b>2,299,859</b>	<b>-</b>	<b>2,299,859</b>	<b>72,552</b>	<b>-</b>	<b>72,552</b>
<b>Total Expenditures</b>	<b>7,628,022</b>	<b>1,829,253</b>	<b>9,457,275</b>	<b>395,065</b>	<b>22,427</b>	<b>417,492</b>
<b>Revenue less Expenditures</b>	<b>(1,601,571)</b>	<b>(629,253)</b>	<b>(2,230,824)</b>	<b>60,045</b>	<b>(22,427)</b>	<b>37,618</b>
Less Current Amount Set aside for Capital Reserve	40,000		40,000	-		-
Less Current Amount Set aside for Operations Reserve	200,000		200,000	-		-
Operating Account - Beginning Balance	3,397,224	1,692,637	5,089,861	3,199,162	1,675,195	4,874,357
<b>Operating Account - Ending Balance</b>	<b>\$ 1,555,653</b>	<b>\$ 1,063,384</b>	<b>\$ 2,619,037</b>	<b>\$ 3,259,207</b>	<b>\$ 1,652,768</b>	<b>\$ 4,911,975</b>